

# **FOUNDATIONAL PILLAR - Operational Expectations**

#### **EXPECTATION**

It is the will of the Board that the Superintendent shall develop and maintain a financial plan that is aligned with the **Organizational Goals**, and avoids long term fiscal jeopardy to the organization.

### **REQUIREMENTS AND LIMITS**

- 1. The Superintendent shall develop an annual budget for the Division that meets the requirements of Alberta Education.
- 2. The Superintendent shall ensure that all budgets and supporting documentation are provided to trustees prior to the meeting where the information is being considered. The information shall be made available to the trustees early enough to give the trustees a reasonable time to prepare for the meeting.
- 3. The Superintendent shall develop an annual budget for the Division that
  - a. involves consultation with appropriate stakeholders
  - b. that includes a summary report understandable to the Board and presented in a manner that allows the Board to understand the relationship between the budget and the **Organizational Goals**
  - c. credibly projects revenues, expenditures and reserves for the Division
  - d. shows the projected revenues, expenditures and reserves for each budget category, including a break down by school, program, department and partnerships
  - e. discloses budget planning assumptions including
    - i. anticipated changes to employee compensation
    - ii. inflationary adjustments
    - iii. compensation increases that result from increase in experience and benefits.
  - f. discloses the process and criteria to determine amounts allocated to schools, programs, departments and partnerships.
- 4. The Superintendent shall develop an annual budget for the Division that includes
  - a. expenditures determined by the Board to be necessary for the Board to effectively perform its governing responsibilities
  - b. uncommitted reserves of no less than 1.5% (one and one half percent) of the total budget
  - c. total reserves, excluding school generated funds reserves of between 3% (three percent) and 5% (five percent)
  - d. revenues from fees set by the Board including
    - i. transportation fees
    - ii. kindergarten fees
    - iii. school fees
    - iv. other fees.

## **ASSURANCES**

- 1. Department budgets are brought to the appropriate Board Committee for review prior to being submitted as part of the completed budget.
- 2. On or before the February Board meeting, the Superintendent shall present the Board with the planned timelines for meeting the reporting requirements outlined in Requirements and Limits 3 of this policy.

# **HISTORY**

2017 Aug 1 Approved 2017 Oct 4 Reviewed 2017 Oct 11 Amended 2018 Jan 10 Amended 2018 Feb 12 Reviewed 2018 Apr 30 Reviewed 2018 May 9 Amended

2019 Apr 10 Amended 2019 Nov 29 Reviewed

2019 Mar 22 Reviewed